KIRTLAND LOCAL SCHOOLS

Kirtland • Kirtland Hills • Waite Hill • Chardon Township

9252 CHILLICOTHE ROAD, KIRTLAND, OHIO 44094 (440) 256-3360 FAX: (440) 256-3831

Recognized Nationally and State-Wide for Educational Excellence

KIRTLAND LOCAL SCHOOLS

FORECAST

2015-2016 THROUGH 2019-2020

OCTOBER 26, 2015

Daniel L. Wilson
Treasurer

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KIRTLAND LOCAL SCHOOLS

BOARD OF EDUCATION

KIRTLAND LOCAL SCHOOL DISTRICT
BOARD OF EDUCATION
9252 Chillicothe Road
Kirtland, OH 44094

Five Fiscal Management Beliefs

- All fiscal decisions should be made in the context of the five year fiscal projections.
- There are management options attached to every dollar spent.
- Every dollar spent must add value to teaching and learning.
- Focus on aggressively managing the largest expense areas:

  Salaries
  Benefits
  Special Education
  Facilities

- Aggressively pursue avoidance of deficit spending

Kirtland Local Schools
Forecast
2015-2016 through 2019-2020

The Kirtland Local School District Board of Education adopted the current Five Year Forecast on May 26, 2015 and the 2015-2016 Budget on September 28, 2015. The Auditor of State and the Ohio Department of Education prescribed that the Board of Education adopt and file, no later than October 31 of each year, a new forecast. This year's forecast is again being presented in a format developed to assist the Board of Education, the Administration, and the Financial Committee to gain an understanding of the fiscal management of the school district. The projections begin with three years of historical data. The fiscal projections extend out through the 2019-2020 fiscal year.

I have projected this year's budget into the future by adjusting for inflation, enrollment projections, actual and assumed negotiated employee contract settlements, projected staffing levels, and other known factors.

In addition to all the normal challenges of predicting the future, the economic climate and political climate have made forecasting our budget through June 30, 2020 very difficult. There is a consensus within both Ohio's and United States educational circles that the current and future political climate creates the potential for more negative than positive impact on public education funding. In Ohio, the current political concerns include the fiscal impact of the possible expansion of non-public school vouchers. At the national level, the current political concerns include the fiscal impact of: a possible partial reauthorization of "No Child Left Behind"; implementation of new Governmental Accounting Standards Board (GASB) accounting standards that require the prorated expensing of unfunded public pension liability to individual school districts; national public pension reform legislation; and continued implementation of the new Federal Health Care Program.

The overall financial management of the school district is guided by the Board of Education Policies and the following five fiscal management beliefs:

- All fiscal decisions should be made in context of the next five fiscal projections
- There are management options attached to every dollar spent
- Every dollar spent must add value to teaching and learning
- Focus on aggressively managing the largest expense areas:
  - Salaries
  - Benefits
  - Special Education
  - Facilities
- Aggressively pursue avoidance of deficit spending

By continuing to develop current fiscal year planning in the context of these long range plans and fiscal management beliefs, the Board of Education, Superintendent, and Finance Committee have maintained fiscal stability.

Managing to long-term plans in and of itself will not ensure fiscal stability. As long as the current method of funding public education in Ohio remains, there will be periodic needs for additional operating revenues.

As can be seen in various exhibits throughout this booklet, all school districts in Ohio have major revenue problems.

Over my career, I have developed a conservative approach when preparing fiscal projections. While my ultimate goal is one hundred percent accuracy, time has shown that my methods and formulas are consistently conservative to moderate.

Most important to the Board is the consistency of my accuracy for both revenue projections and expense projections. The most important judgment for the Board of Education is not on how conservative my calculations are, rather how consistent my conservatism is over time. The final judgment on all forecasting assumptions should be based upon reasonableness.

A series of assumptions were developed in order to arrive at the individual income and expense amounts presented. The Board of Education is reminded that the assumptions are based upon information known at the time the projections were developed and will lose some of their validity as we project further into the future. Extra caution is urged when analyzing the out years of the fiscal forecast. Because we are attempting to look four years into the future, several significant assumptions were made that have a major impact on the bottom line.

The following are the most significant overall projection assumptions.

First, the general state of the economy is assumed to be the post great recession norm. The economy has a direct impact on tax collections both locally and at the State level. This in turn affects the school district's tax revenues. Additionally, inflation has a direct impact on the expenses of the school district as well as the ability of the State to fund primary and secondary education.

Based upon review of current economic data, we are assuming:

- 2.0% rate of inflation for 2015-2016
- 2.0% rate of inflation for 2016-2017
- 2.0% rate of inflation for 2017-2018
- 2.0% rate of inflation for 2018-2019
- 2.0% rate of inflation for 2019-2020

Second, that school funding reform will not negatively affect the school district's State funding over the life of the projections.

Third, the 2015-2016 enrollment projections will remain constant each year forecasted.

Fourth, that there will be no significant new unfunded mandates enacted by the State legislature or Congress. Further that the reauthorization of the No Child Left Behind Act will not adversely impact our school district and there will not be reductions to Federal grants above the July 2013 federal budget reductions to the K-12 public education budgets.

Fifth, that health care expense will increase at a rate of 8% for medical inflation in fiscal years 2016-2017, 2017-2018, 2018-2019, and 2019-2020. It is assumed there will not be any additional premium holidays. The result of the 2015-2016 one month premium holiday for health, dental, and vision coverage is that the 2016-2017 increase will be $281,801 or 17.9%.

Sixth, that special education costs will increase at one and one-half times the assumed rates of inflation each year for the district tuition and transportation and that special education staffing will be as projected by the Superintendent.

Seventh, that energy costs increases will not exceed assumed increases.

The fiscal projections are for the General Operating Fund only.

The following pages offer detailed income and expense assumptions as well as charts and projection summaries. This information is being presented in a format which I continue to believe will best allow the Board of Education, the Superintendent, and the Financial Committee to understand the school district's budget. These projections will be reformatted to comply with reporting standards established by Ohio Revised Code 5705.391 after they are adopted and before they are filed with the State Department of Education and the Auditor of State's Office. The assumptions presented were reviewed by the Financial Committee on October 19, 2015.

Daniel L. Wilson
Treasurer

NON-CONTROLLABLE BUDGET VARIABLES

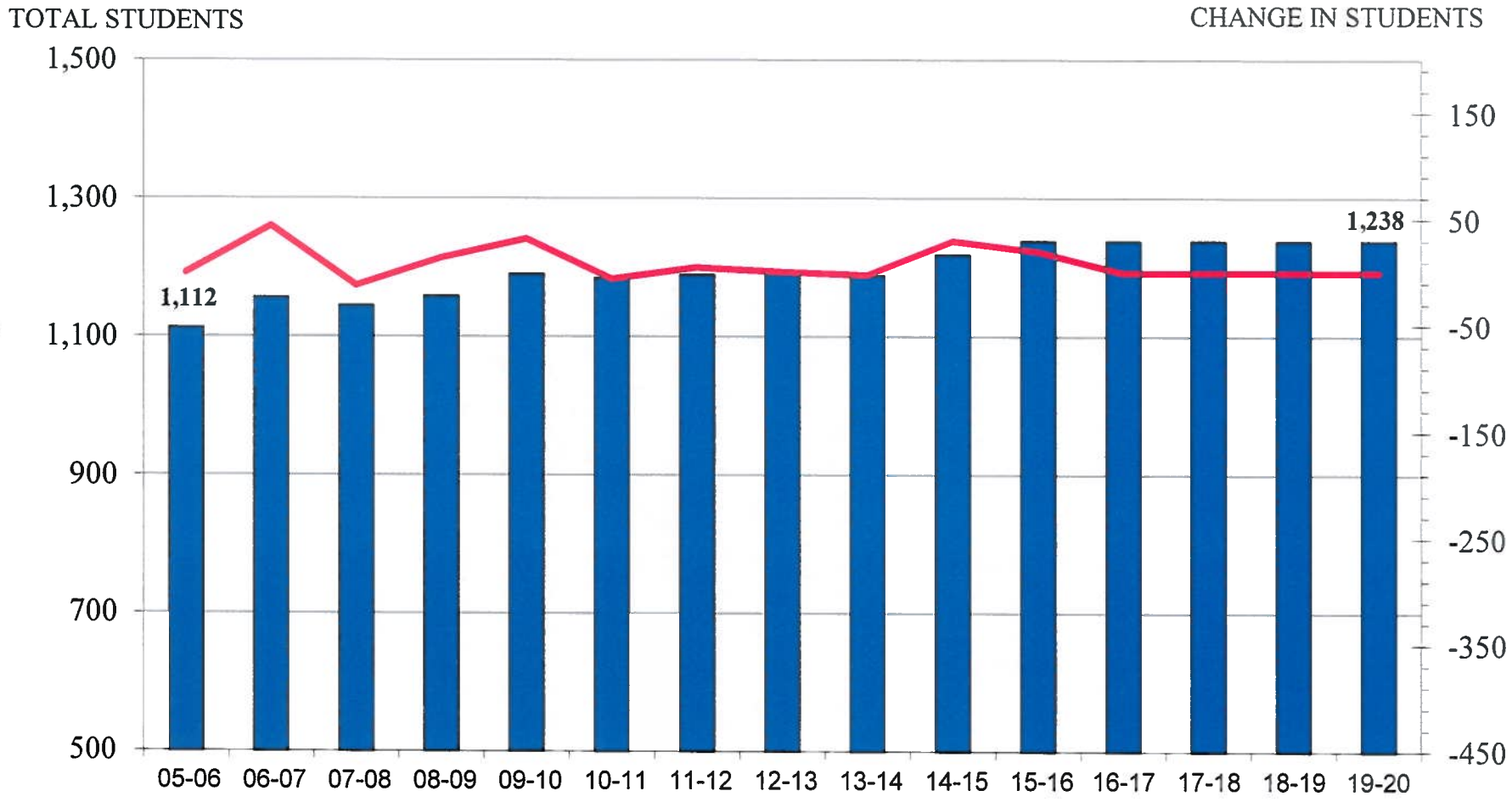
- **Inflation**
- **Student Enrollment**
- **Judicial Actions**
- **Legislative Actions**
- **Other (Natural Disaster, Etc.)**

CONTROLLABLE BUDGET VARIABLES

- **Staffing Levels (Some Legislative Restrictions)**
- **Salaries (Some Legislative Restrictions)**
- **Program Offerings (Some Legislative Restrictions)**
- **Transportation Services (Some Legislative Restrictions)**
- **Discretionary Spending (Approximately 5% of Budget)**

KIRTLAND LOCAL SCHOOL DISTRICT

ENROLLMENT SUMMARY



KIRTLAND LOCAL SCHOOLS
2015-2016
STAFFING ADJUSTMENTS (Full Time Equivalents)
GENERAL FUND
SEPTEMBER 28, 2015

	TEACHERS	ADMINISTRATORS	SUPPORT STAFF	TOTAL
2014-2015 TOTALS (GENERAL FUND)	**78.76**	**9.55**	**40.18**	**128.49**
Curriculm Coordinator		-1.0		-1.0
Custodian			-1.0	-1.0
Bus Driver			-1.0	-1.0
TOTAL 2015-2016 ADJUSTMENTS	0.0	-1.0	-2.0	-3.00
TOTAL 2015-2016 GENERAL FUND	**78.76**	**8.55**	**38.2**	**125.49**

DANIEL L. WILSON
CHIEF FINANCIAL OFFICER
September 28, 2011

KIRTLAND LOCAL SCHOOL DISTRICT
FTE SUMMARY
2011-2012 THROUGH 2014-2015

	2011-2012	2012-2013	2013-2014	2014-2015
ADMINISTRATIVE	11.20	9.13	9.13	9.55
CERTIFICATED	83.79	82.41	80.61	78.76
CLASSIFIED	42.65	38.22	39.00	40.18
TOTAL	137.64	129.76	128.74	128.49

GENERAL FUND INCOME ASSUMPTIONS

TAX REVENUE

Tax revenue estimates are based upon information received from the Lake County Auditor's office. Below is a table setting forth the assessed value used in projecting future year's tax income:

COLLECTION YEAR	2015	2016	2017	2018	2019	2020
TAX YEAR	2014	2015**	2016	2017	2018*	2019
Residential Real Estate	$285,851,520	$285,851,520	$285,851,520	$285,851,520	$285,851,520	$285,851,520
Other Real Estate	$20,011,100	$20,011,100	$20,011,100	$20,011,100	$20,011,100	$20,011,100
Public Utilities Tangible	$12,319,290	$12,319,290	$12,319,290	$12,319,290	$12,319,290	$12,319,290
TOTAL	$318,181,910	$318,181,910	$318,181,910	$318,181,910	$318,181,910	$318,181,910

*Six Year Reappraisal

**Three Year Update

We have now come to the view that our current economic climate represents an almost complete, albeit less recovery from the Great Recession. The second half real estate tax settlement received on August 13, 2015 was $83,225 below the certified amount.

For each of the years projected we are not assuming the Lake County Budget Commission's 4% delinquency factor. We also assume that any negative Board of Revision/Board of Tax Appeal decisions will be offset by an increase in real estate values.

The tax year 2015 three year triennial update is assumed to not increase residential tax values, commercial tax values, or public utility values. The six year tax reappraisal in tax year 2018 is assumed to not increase residential values, commercial values, or public utility values.

PUBLIC UTILITY TAXES

We are assuming the 2014 tax year valuations will remain unchanged for the projected fiscal years. It should be noted that there is continuing legislative activity relative to assessment rates of various types of public utility values.

PERSONAL PROPERTY AND HOLD HARMLESS

We have incorporated the tangible personal property hold harmless payments as authorized in the new State Budget Bill (AM. SUB. H.B. 64). The budget resumed a phase out of the hold harmless payments and provided a one-tiem supplemental hold harmless for 2015-2016. Based upon the budget bill we are assuming no additional reimbursements after 2015-2016.

HOMESTEAD AND ROLLBACK

The projections for the Homestead and Rollback payments are based upon the historical relationship to actual tax collections.

STATE FOUNDATION

AM. SUB. H.B. 64 as enacted continues Kirtland's transitional aid guarantee. We are assuming the guarantee will continue in future state budget bills and will result in continuing to receive the 2015-2016 amount each fiscal year. We have continued the past Kirtland practice of deducting community school transfers, Jon Peterson Autism Scholarship transfers, open enrollment transfers, and post-secondary enrollment transfers. We are assuming these deductions will remain constant each fiscal year.

OTHER STATE INCOME

This category includes reimbursement for special education transportation, career technical education programs and special education catastrophic tuition reimbursement. The 2015-2016 year estimate shows a significant decrease from the 2014-2015 amount. The 2014-2015 fiscal year reflected two years of special education catastrophic expense reimbursement. The 2015-2016 budgeted amount is assumed to remain constant for each forecasted year.

CASINO TAX REVENUE SHARING

The Ohio constitution requires that 34% of gross casino revenue taxes be distributed to all school districts on a per pupil basis. Payments are made in August and January each fiscal year. Our August payment was $29,920. We are assuming that all four casinos will continue to operate at current levels and provide all future payments at the August 2015 level.

INTEREST INCOME

Each year's interest income was projected based upon estimated cash flow and interest rate assumptions. We are assuming the current interest rate environment for all projected years and a decline in investable cash balances each year.

STUDENT FEES

General student fees and the new technology fees are included in this category. The amounts forecasted assume no increase in fees and constant student demographics.

MISCELLANEOUS INCOME

This category includes tuition income, certain fee collections, rental income and all other local income sources. It is assumed that there will be a constant amount of miscellaneous income in each year projected.

TRANSFERS AND ADVANCES

It is assumed that there will not be any transfers and advances income in any of the forecasted years.

INCOME ASSUMPTION SUMMARY

The bottom-line changes in General Fund total income projected show the following:

$	(30,288)	(.0.21%)	Decrease in 2015-2016 Fiscal Year
$	0	0%	Change in 2016-2017 Fiscal Year
$	0	0%	Change in 2017-2018 Fiscal Year
$	0	0%	Change in 2018-2019 Fiscal Year
$	0	0%	Change in 2019-2020 Fiscal Year

	May 2015 Updated Forecast Total Income	October 2015 Forecast Total Income	
2015-2016	$14,176,523	$14,547,545	+ $371,022
2016-2017	$14,176,523	$14,429,071	+ $252,548
2017-2018	$14,176,523	$14,429,071	+ $252,548
2018-2019	$13,913,523	$14,429,071	+ $515,548
2019-2020	$	$14,429,071	

The variance, if any, in each of the projected years is a result of all the income assumptions presented above. The State of Ohio classifies our school district as wealthy. This designation results in no growth in state funding. The 1974 enactment of H.B.920 created an inflation adjustment to millage rates assessed for school district taxes. Approximately 91% of our income is from property taxes. As a result of these two factors we will not project income increases in the forecasted years.

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL OPERATING FUND INCOME

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
REAL ESTATE TAXES	$ 9,995,600	$ 10,740,050	$ 10,723,409	$ 10,672,072	$ 10,672,072	$ 10,672,072	$ 9,577,072	$ 8,482,072
PROPERTY TAX RENEWALS							$ 1,095,000	$ 2,190,000
PUBLIC UTILITY TAXES	$ 761,565	$ 843,991	$ 937,524	$ 872,357	$ 872,357	$ 872,357	$ 872,357	$ 872,357
PERSONAL PROPERTY HOLD HARMLESS	$ 3,247	$ 3,246	$ 1,623	$ 1,623	$ -	$ -	$ -	$ -
HOMESTEAD & ROLLBACK	$ 1,472,888	$ 1,544,026	$ 1,493,526	$ 1,589,165	$ 1,589,165	$ 1,589,165	$ 1,589,165	$ 1,589,165
STATE FOUNDATION (NET)	$ 908,046	$ 886,572	$ 882,814	$ 882,814	$ 882,814	$ 882,814	$ 882,814	$ 882,814
OTHER STATE	$ -	$ 831	$ 162,248	$ 93,718	$ 93,718	$ 93,718	$ 93,718	$ 93,718
CASINO TAXES	$ 23,789	$ 61,662	$ 59,957	$ 59,957	$ 59,957	$ 59,957	$ 59,957	$ 59,957
INTEREST	$ 1,900	$ 23,298	$ 40,614	$ 51,725	$ 50,000	$ 50,000	$ 50,000	$ 50,000
STUDENT FEES	$ 71,259	$ 52,032	$ 53,483	$ 70,983	$ 70,983	$ 70,983	$ 70,983	$ 70,983
SERVICES PROVIDED TO OTHER ENTITIES	$ -	$ 12,724	$ 71,990	$ -	$ -	$ -	$ -	$ -
MISCELLANEOUS	$ 120,465	$ 193,428	$ 150,645	$ 138,005	$ 138,005	$ 138,005	$ 138,005	$ 138,005
TRANSFERS & ADVANCES	$ 13,834	$ -	$ -	$ 115,126				
TOTAL INCOME	$ 13,372,593	$ 14,361,860	$ 14,577,833	$ 14,547,545	$ 14,429,071	$ 14,429,071	$ 14,429,071	$ 14,429,071
YEAR OVER YEAR CHANGE	7.24%	7.40%	1.50%	-0.21%	-0.81%	0.00%	0.00%	0.00%
STRAIGHT A GRANT			$ 55,000					
TOTALS WITH STRAIGHT A			$ 14,632,833					
			1.89%					

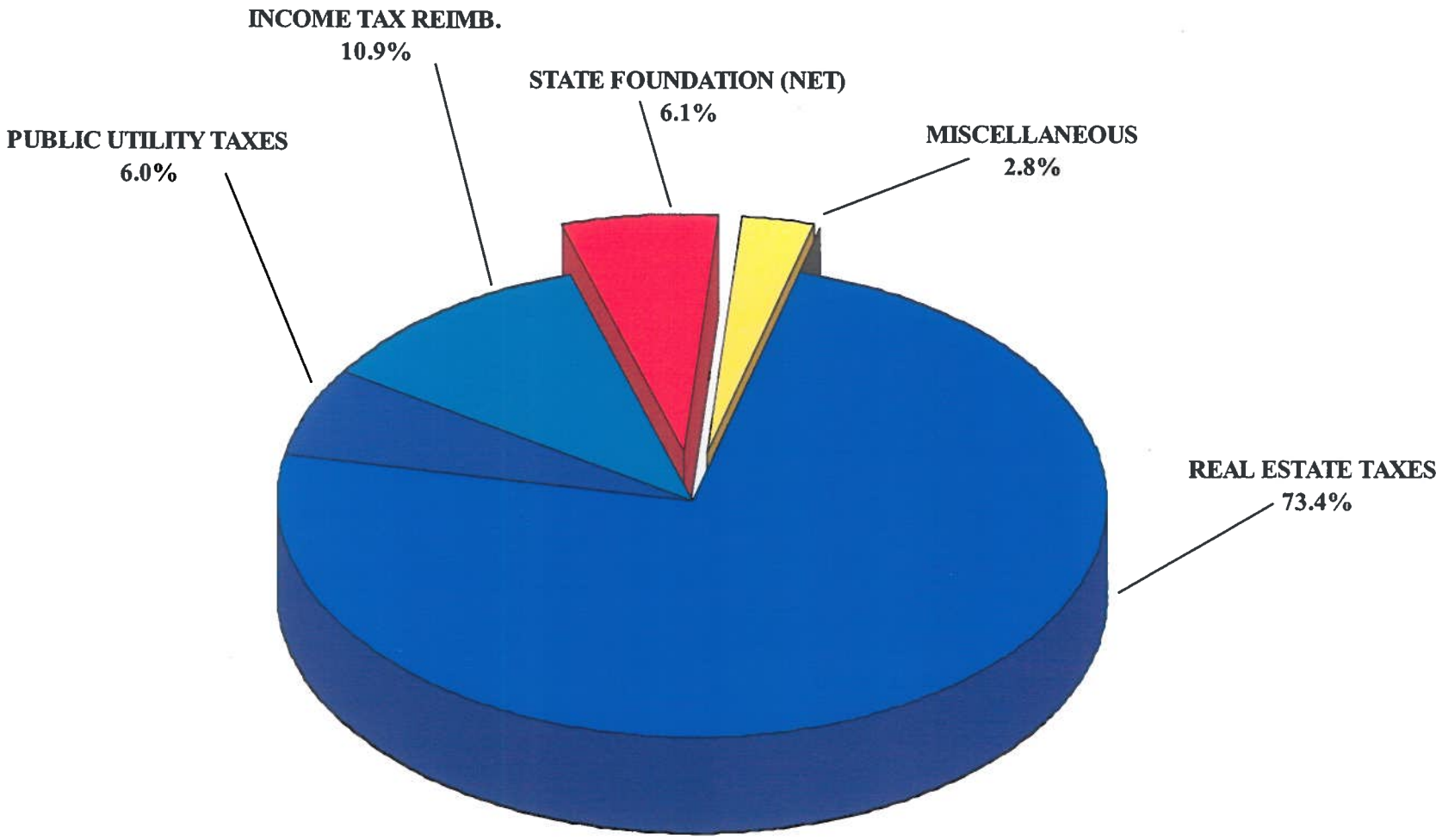
2015-2016 thru 2019-2020 Oct forecast

DANIEL L. WILSON
CHIEF FINANCIAL OFFICER
10/14/2015

KIRTLAND LOCAL SCHOOL DISTRICT

GENERAL FUND INCOME

2015-2016



KIRTLAND LOCAL SCHOOLS
BALLOT ISSUES

DATE	ISSUE	RESULT	YES	NO	YES %
November, 1990	.7 Mill Renewal Levy (Equipping Libraries)	Passed	1,573	889	63.89%
May, 1991	5.8 Mill Continuing Operating Levy	Defeated	708	943	42.88%
August, 1991	4.8 Mill Additional Operating Levy	Defeated	787	1,186	39.89%
November, 1991	1.5 - 2.0 - 5.0 Mill Additional Operating Levy	Defeated	1,117	1,501	42.67%
November, 1991	1.4 Mill Renewal Permanent Improvement Levy	Passed	1,516	1,121	57.49%
June, 1992	4.2 Mill Renewal Emergency Operating Levy	Passed	1,785	850	67.74%
June, 1992	4.7 Mill Additional Emergency Operating Levy	Passed	1,474	1,066	58.03%
May, 1994	4.3 Mill Renewal Energency Operating Levy	Passed	1,119	635	63.80%
November, 1995	.7 Mill Renewal Levy (Equipping Libraries)	Passed	1,108	531	67.60%
November, 1996	.3 Mill Replacement & Decrease Permanent Improvement Levy	Passed	1,852	1,240	59.90%
May, 1997	3.39 Mill Renewal Emergency Operating Levy	Passed	582	285	67.13%
May, 1998	3.88 Mill Additional Emergency Operating Levy	Defeated	694	987	41.28%
May, 1999	4.6 Mill Additional Emergency Operating Levy	Defeated	630	659	48.88%
November, 1999	6.8 Mill Additional Emegency Operating Levy	Passed	1,410	1,044	57.46%
May, 2001	1.1 Mill Renewal Permanent Improvement Levy	Passed	741	336	68.80%
May, 2002	2.48 Mill Renewal Emergency Operating Levy	Passed	1,009	397	71.76%
May, 2003	5.9 Mill Additional Emergency Operating Levy	Passed	1,281	887	59.09%
March, 2004	4.79 Mill Renewal Emergency Operating Levy	Passed	1,106	716	60.70%
November, 2004	5.26 Mill Bond Issue	Defeated	2,195	2,301	48.82%
February, 2005	5.15 Mill Bond Issue	Defeated	1,086	2,187	33.18%
May, 2006	3.25 Mill Bond Issue	Passed	1,453	1,236	54.03%
November, 2006	1.1 Mill Renewal Permanent Improvement Levy	Passed	2,171	1,414	60.56%
May, 2007	1.77 Mill Renewal Emergency Operating Levy	Passed	535	401	57.16%
March, 2008	4.37 Mill Renewal Emergency Operating Levy	Passed	1,580	1,361	53.72%
May, 2009	4.06 Mill Renewal Emergency Operating Levy	Passed	594	328	64.43%
May, 2011	1.1 Mill Renewal Permanent Improvement Levy	Passed	628	396	61.33%
November, 2011	4.0 Mill Additional Emergency Operating Levy	Defeated	1,403	1,979	41.48%
November, 2012	6.72 Mill Additional Emegency Operating Levy	Passed	2,316	2,297	50.21%
May, 2013	5.12 Mill Renewal Emergency Operating Levy	Passed	970	840	53.59%
May, 2014	4.61 Mill Renewal Emergency Operating Levy	Passed	1,020	660	60.71%

GENERAL FUND EXPENSES ASSUMPTIONS

The General Fund expenses projections are based upon several key assumptions.

First, is that absent any recent enrollment projections I have assumed constant enrollment for all forecasted years.

*1,238	2015-2016 School Year
1,238	2016-2017 School Year
1,238	2017-2018 School Year
1,238	2018-2019 School Year
1,238	2019-2020 School Year

*1,238 As of October 13, 2015

Second, that the 2015-2016 staffing levels will remain constant for all forecasted years. The Superintendent and Treasurer will work continue to work with the Board of Education Finance Committee to identify any possible reductions.

Third, it is the assumed we are now in a stable general economy. Based upon several economist predictions and Federal Reserve official statements, the following assumed inflation rates were used.

- 2.0% in fiscal year 2015-2016
- 2.0% in fiscal year 2016-2017
- 2.0% in fiscal year 2017-2018
- 2.0% in fiscal year 2018-2019
- 2.0% in fiscal year 2019-2020

Fourth, that the Ohio Legislature and the United States Congress will not impose new unfunded mandates upon the school district that impacts the General Fund. At this time we have assumed new health care expenses directly attributable to the new National Health Care laws.

Fifth, that special education staffing will be as projected by the Superintendent and non-personnel special education costs will increase at a rate of one and one-half the assumed inflation rate.

Sixth, that the current permanent improvement levy will be renewed and will be dedicated to the mandates set aside for capital improvements and maintenance.

The various expense categories include the impact of the current and assumed future bargaining agreement with KEA and OAPSE.

The expense categories used in these projections were developed to simplify the presentation of the school district budget.

SALARIES AND WAGES

All projections are based upon the second September 2015 payroll and the staffing levels reflected in that pay period. New negotiated settlement assumptions were based upon current market settlements and discussions with the Superintendent. It is assumed that all future negotiated settlements will not exceed these parameters. It is assumed that administrators and non-bargaining employee salary schedules will increase at the same rate as future negotiated union contracts. It is also assumed that all current certificated and classified positions funded by various local, State, or Federal grants will continue throughout all fiscal years. It is assumed that the cost of substitute employees will increase 2.0% for each year projected, that supplemental contracts will increase by the same percentage as certified salaries, and that overtime expense will increase 1.5% for each year projected.

BENEFITS

Benefits include retirement contributions to STRS and SERS, Workers' Compensation payments, severance payments, retirement incentive payments, unemployment insurance payments, hospitalization insurance, prescription drug insurance, dental insurance, life insurance, vision insurance, and Medicare contributions.

It is assumed that there will be continuation of the current fourteen percent employer contributions for both STRS and SERS during each year of the projections. We are also estimating an SERS surcharge cost each fiscal year based upon the current year's actual surcharge which is at the maximum based upon the statewide payroll cap.

For Workers' Compensation, it is projected that the annual increase will be approximately the annual increase in salaries each year using the current rate. It is further assumed that we will continue to be approved for the retrospective funding program each year.

We assume a constant number of retirements in each fiscal year projected. We have assumed that there will be no additional retirement incentive programs.

Hospitalization, prescription drug, dental, and vision insurance rates are assumed to increase at an annual rate of 8.74% in fiscal year 2015-2016. This reflects a one month premium holiday. Fiscal year 2016-2017, fiscal year 2017-2018, fiscal year 2018-2019, and 2019-2020 rates are assumed to increase 8% each year and that there will not be any additional premium holidays. The 2016-2017 insurance increase is $281,801. Life Insurance rates are assumed to remain constant.

Beginning in 2014-2015 we have included the Federal Health Care Law Transitional Reinsurance Fee. We are also assuming that through the collective bargaining process, the Lake County Health Care Consortium plan design changes will be made to avoid the so called "Cadillac Tax" currently scheduled to take effect in 2018.

The Medicare taxes are assumed to increase at the same rate as total salaries each year.

PURCHASE SERVICES

This category includes advertising expense, postage expense, instructional improvement consultants, and management consultants.

LEGAL SERVICES

This category provides for the payment of legal fees for: general legal services; labor relations services; special education student issues; Board of Revision and Board of Tax Appeals issues; as well as borrowing/leasing and fiscal management services. This category assumes no increase in the rates charged by various law firms and has been adjusted to recognize additional expense associated with negotiating new labor contracts in fiscal year 2016-2017.

TRAVEL AND MILEAGE

This category includes all payments for professional travel and employee mileage reimbursement. It is assumed that the current 2015-2016 level of staff development travel will continue throughout each year projected. This category has not been increased by the assumed rates of inflation for each fiscal year.

REPAIRS/RENTALS

This category includes all outside non-capital repair of building and grounds. It also contains the cost of maintenance agreements for office machinery, classroom equipment, administrative computers, and boiler controls. This category has been increased by the assumed rates of inflation for each fiscal year. As stated earlier, it is assumed that capital repairs, renovations and improvement will continue to be funded by the voter authorized permanent improvement levy.

SPECIAL EDUCATION TRANSPORTATION/PAYMENT IN LIEU OF

This category is for the cost of contracted services to provide all forms of transportation to the special education student, as well as parent reimbursements. It is assumed that current ridership on school district vehicles will remain the same each year. This category has been increased by one and one-half the assumed rates of inflation for each fiscal year projected.

UTILITIES

This category includes expenses for telephone, electric, natural gas, and water and sewer. It is assumed that we will continue to participate in the Ohio Schools Council's natural gas purchase program and electric program.

It is assumed that utilities will increase at a rate of five percent each year for telephones; five percent each year for electricity; five percent for each year for water and sewer; and seven and one half percent in each year for natural gas. It is assumed that there will not be future monthly premium holidays. It is assumed that future weather patterns will be approximately the same as during the 2014-2015 fiscal year. It is further assumed that additional technology use will offset electricity conservation initiatives within the school district.

SPECIAL EDUCATION CONTRACT SERVICES

This category includes special education service providers and we have assumed increases of one and one-half the assumed rate.

TUITION

Tuition payments are made by the Board of Education to other districts for special education students and certain students involving court placements or special programs. It is forecasted that there will be an increase of one and one-half times the assumed inflation rates in tuition in each of the years forecasted and that the number of special education students remains constant. The forecasted amounts are based upon the estimated spending for 2015-2016.

EDUCATIONAL SUPPLIES/LIBRARY MATERIALS

This category includes instructional supplies, teaching aids, library books, and other instructional materials. This category has been increased by the assumed rates of inflation for each fiscal year.

TEXTBOOKS

This category provides for textbooks, electronic textbook licenses, and other curriculum licenses. This category has been increased by the assumed rates of inflation for each year.

INSTRUCTIONAL MATERIALS

This category provides for instructional materials provided in exchange for student fees. This category has been increased by the assumed rates of inflation for each fiscal year.

MAINTENANCE AND CUSTODIAL SUPPLIES

This category includes all cleaning fluids and building supplies including paper towels and tissue papers. The 2015-2016 budget was increased for funding deferred maintenance projects. The 2016-2017 year is reduced to $75,000 to reflect a normal annual cost. It is forecasted that this category will increase by the assumed rates in inflation for each fiscal year.

VEHICLE SUPPLIES

This category includes consumable supplies, fuel, tires, parts used for the maintenance of the bus fleet and vehicle fleet. It is projected that fuel costs $104,129 budgeted for fiscal year 2015-2016 will increase by 5% each year projected and all other costs will increase by the assumed rates of inflation for each fiscal year.

EQUIPMENT

This category includes administrative, technology, and maintenance equipment purchases. All years were projected to increase at the assumed rate of inflation.

SCHOOL BUSES

All years forecasted assume the purchase of one new school bus.

INSURANCE

The insurance premiums for general liability fleet insurance, property insurance, boiler insurance, and crime insurance is included in this category. It is forecasted that this cost will increase by 2%.

AUDITOR AND TREASURER FEES

The Auditor and Treasurer fees are a function of the amount of taxes collected and increases have been assumed accordingly. We have not assumed any change in State law that would increase the statutory percentages assessed for the collection of taxes.

OTHER EXPENSES

Other expenses include shipping and freight charges, audit fees, dues, membership fees, taxes, County Board of Education deductions, bank charges, Board of Election expenses, delinquent tax collection fees, and miscellaneous payments. This category is reduced to $50,000 in 2016-2017 and is forecasted to increase by the assumed rates of inflation for each fiscal year.

TRANSFERS ADVANCES

This category provides for the advancement of monies to various State and Federal projects that are awaiting cash advances, to provide for some one time transfers to balance out special projects and to provide for necessary other fund subsidies including $20,000 annually for food service. It is assumed that a constant amount of transfers and advances will continue for each year projected.

EXPENSE ASSUMPTION SUMMARY

The projected budget increases in future fiscal years are as follows:

$258,621	Increase in expenses for the 2015-2016 fiscal year
$501,871	Increase in expenses for the 2016-2017 fiscal year
$486,139	Increase in expenses for the 2017-2018 fiscal year
$534,488	Increase in expenses for the 2018-2019 fiscal year
$559,030	Increase in expenses for the 2019-2020 fiscal year

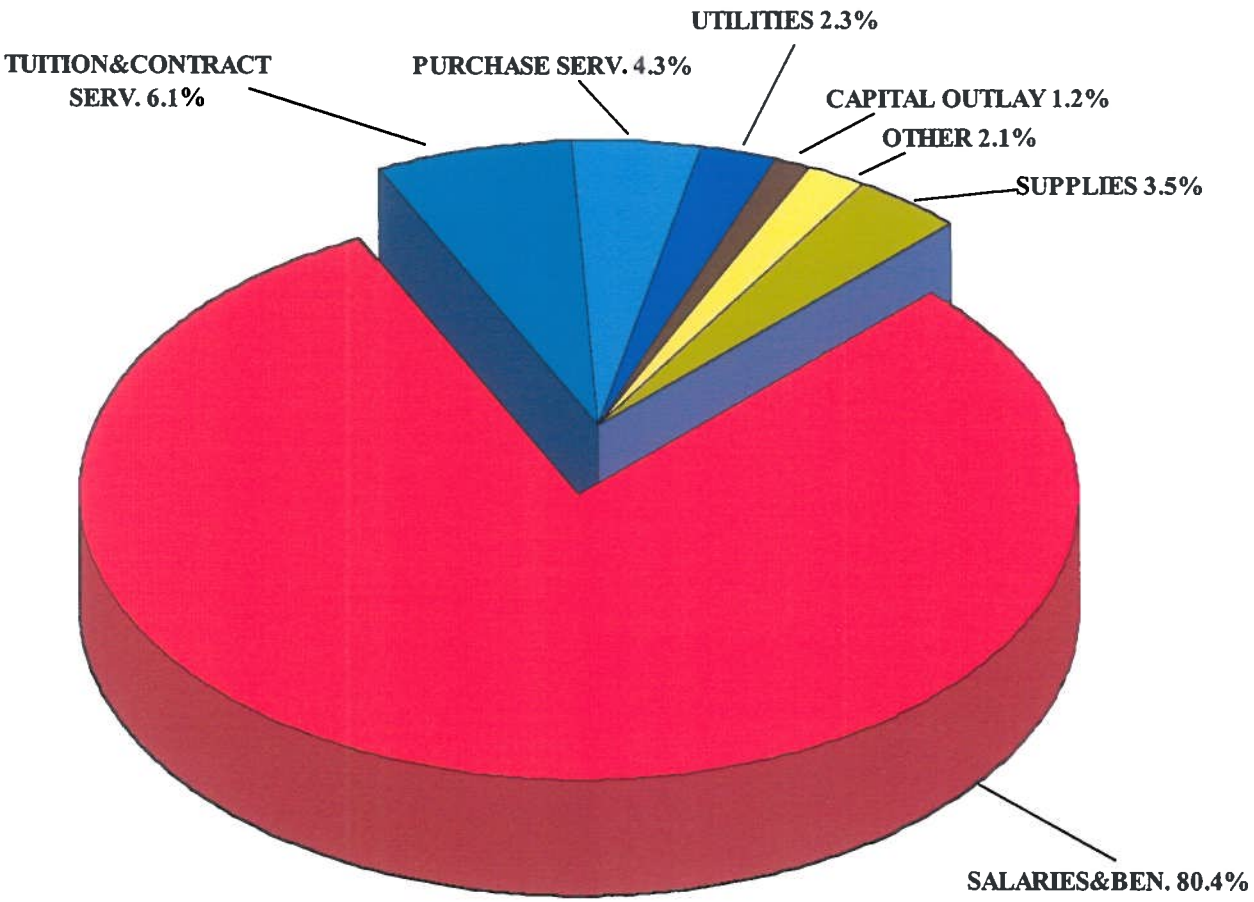
	May 2015 Updated Forecast Net Total Expenses	October 2015 Forecast Net Total Expenses	
2015-2016	$14,350,617	$14,428,280	+$77,663
2016-2017	$14,806,201	$14,930,131	+$123,950
2017-2018	$15,285,009	$15,416,290	+$131,281
2018-2019	$15,787,951	$15,950,778	+$162,827
2019-2020	-	$16,509,808	-

Overall, General Fund expenses continue to grow at a rate greater than general inflation. Unlike a household budget used to calculate the CPI index, approximately 81% of the school district budget is on personnel.

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL OPERATING FUND EXPENSES

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
SALARIES & WAGES								
REGULAR CERTIFIED	$ 6,137,507	$ 6,265,483	$ 6,616,540	$ 6,784,020	$ 6,961,483	$ 7,184,251	$ 7,414,147	$ 7,651,400
REGULAR CLASSIFIED	$ 1,726,505	$ 1,757,382	$ 1,840,107	$ 1,794,509	$ 1,821,427	$ 1,848,749	$ 1,876,481	$ 1,904,629
OTHER	$ 8,000	$ 6,090	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
	$ 7,872,012	$ 8,028,955	$ 8,464,647	$ 8,586,529	$ 8,790,910	$ 9,041,000	$ 9,298,628	$ 9,564,029
BENEFITS		1.99%	5.43%	1.44%	2.38%	2.84%	2.85%	2.85%
RETIREMENT	$ 1,216,758	$ 1,182,371	$ 1,179,520	$ 1,191,957	$ 1,220,326	$ 1,254,983	$ 1,290,750	$ 1,327,536
INSURANCES / MEDICARE / WORKERS COMP.	$ 1,661,775	$ 1,646,720	$ 1,635,430	$ 1,765,002	$ 2,051,248	$ 2,205,484	$ 2,371,798	$ 2,551,129
SEVERANCE / VACATION PAYOFF / UNEMPLOYMENT	$ 119,877	$ 25,473	$ 22,567	$ 57,500	$ 50,000	$ 50,000	$ 50,000	$ 50,000
	$ 2,998,410	$ 2,854,564	$ 2,837,517	$ 3,014,459	$ 3,321,574	$ 3,510,467	$ 3,712,548	$ 3,928,665
		-4.80%	-0.60%	6.24%	10.19%	5.69%	5.76%	5.82%
PURCHASE SERVICES	$ 395,296	$ 400,161	$ 328,998	$ 337,183	$ 343,927	$ 350,805	$ 357,821	$ 364,978
LEGAL SERVICES	$ 100,207	$ 152,932	$ 131,399	$ 125,000	$ 150,000	$ 125,000	$ 125,000	$ 125,000
TRAVEL & MILEAGE	$ 26,577	$ 23,490	$ 23,915	$ 28,360	$ 28,360	$ 28,360	$ 28,360	$ 28,360
REPAIRS / RENTALS	$ 62,384	$ 84,044	$ 108,177	$ 117,450	$ 100,000	$ 102,000	$ 104,040	$ 106,121
SPECIAL EDUCATION TRANS./ PAYMENT IN LIEU OF	$ 6,216	$ 6,265	$ 13,282	$ 16,700	$ 17,201	$ 17,717	$ 18,249	$ 18,796
UTILITIES	$ 278,333	$ 299,930	$ 319,949	$ 337,424	$ 356,086	$ 375,816	$ 396,677	$ 418,736
SPECIAL EDUCATION CONTRACT SERVICES	$ 251,295	$ 406,501	$ 383,475	$ 374,018	$ 385,239	$ 396,796	$ 408,700	$ 420,961
TUITION	$ 326,823	$ 420,437	$ 507,364	$ 510,420	$ 525,733	$ 541,505	$ 557,750	$ 574,482
	$ 1,447,131	$ 1,793,760	$ 1,816,559	$ 1,846,555	$ 1,906,545	$ 1,937,998	$ 1,996,596	$ 2,057,433
		23.95%	1.27%	1.65%	3.25%	1.65%	3.02%	3.05%
EDUCATIONAL SUPPLIES / LIBRARY MATERIALS	$ 128,628	$ 150,016	$ 154,353	$ 155,612	$ 158,724	$ 161,899	$ 165,137	$ 168,439
TEXTBOOKS	$ 43,080	$ 24,289	$ 32,693	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
INSTRUCTIONAL MATERIALS (FEES)	$ 52,899	$ 45,665	$ 40,069	$ 41,275	$ 42,101	$ 42,943	$ 43,801	$ 44,677
MAINTENANCE & CUSTODIAL SUPPLIES	$ 69,486	$ 72,705	$ 70,624	$ 91,000	$ 75,000	$ 76,500	$ 78,030	$ 79,591
VEHICLE SUPPLIES (INCLUDING FUEL)	$ 150,223	$ 137,892	$ 168,979	$ 187,300	$ 173,770	$ 180,525	$ 187,580	$ 194,947
	$ 444,316	$ 430,567	$ 466,718	$ 505,187	$ 479,595	$ 491,866	$ 504,548	$ 517,654
		-3.09%	8.40%	8.24%	-5.07%	2.56%	2.58%	2.60%
EQUIPMENT	$ 43,219	$ 66,959	$ 105,701	$ 61,420	$ 62,648	$ 63,901	$ 65,179	$ 66,483
SCHOOL BUSES	$ 7,100	$ 152,987	$ 4,500	$ 110,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
	$ 50,319	$ 219,946	$ 110,201	$ 171,420	$ 142,648	$ 143,901	$ 145,179	$ 146,483
		337.10%	-49.90%	55.55%	-16.78%	0.88%	0.89%	0.90%
INSURANCE	$ 63,197	$ 57,351	$ 56,645	$ 57,725	$ 58,880	$ 60,057	$ 61,258	$ 62,483
AUDITOR & TREASURER FEES	$ 150,854	$ 168,831	$ 157,732	$ 160,000	$ 160,000	$ 160,000	$ 160,000	$ 160,000
OTHER EXPENSES	$ 51,661	$ 52,415	$ 38,182	$ 66,405	$ 50,000	$ 51,000	$ 52,020	$ 53,060
	$ 265,712	$ 278,597	$ 252,559	$ 284,130	$ 268,880	$ 271,057	$ 273,278	$ 275,544
		4.85%	-9.35%	12.50%	-5.37%	0.81%	0.82%	0.83%
FUND ADVANCES	$ 45,410	$ -	$ 115,126	$ -	$ -	$ -	$ -	$ -
FUND TRANSFERS	$ 43,869	$ 50,000	$ 106,332	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
TOTAL BEFORE TRANSFERS TO BUDGET RESERVE AND CAPITAL RESERVE	$ 13,167,179	$ 13,656,389	$ 14,169,659	$ 14,428,280	$ 14,930,151	$ 15,416,290	$ 15,950,778	$ 16,509,808
YEAR OVER YEAR CHANGE	-5.40%	3.72%	3.76%	1.83%	3.48%	3.26%	3.47%	3.50%
RESERVE FUNDS								
TRANSFER TO BUDGET RESERVE FUND	$ -	$ 205,415	$ 486,585	$ -				
TRANSFER TO CAPITAL RESERVE	$ -	$ -	$ 1,000,000					
TOTAL	$ 13,167,179	$ 13,861,804	$ 15,656,244	$ 14,428,280	$ 14,350,617			
YEAR OVER YEAR CHANGE	-5.40%	5.28%	12.95%	-7.84%	-8.34%			

KIRTLAND LOCAL SCHOOL DISTRICT
GENERAL FUND EXPENSES
2015-2016



KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION
GENERAL FUND EXPENSE SUMMARY

	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 FORECAST	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
SALARIES												
Amount	$ 7,486,350	$ 7,951,049	$ 8,194,792	$ 8,323,789	$ 7,872,012	$ 8,028,955	$ 8,464,647	$ 8,586,529	$ 8,790,910	$ 9,041,000	$ 9,298,628	$ 9,564,029
Percentage increase	1.8%	6.2%	3.1%	1.6%	-5.4%	2.0%	5.4%	1.4%	2.4%	2.8%	2.8%	2.9%
BENEFITS**												
Amount	$ 2,683,529	$ 2,746,787	$ 2,991,644	$ 2,992,540	$ 2,998,410	$ 2,854,564	$ 2,837,517	$ 3,014,459	$ 3,321,574	$ 3,510,467	$ 3,712,548	$ 3,928,665
Percentage increase	6.2%	2.4%	8.9%	0.0%	0.2%	-4.8%	-0.6%	6.2%	10.2%	5.7%	5.8%	5.8%
SALARIES & BENEFITS												
Amount	$ 10,169,879	$ 10,697,836	$ 11,186,436	$ 11,316,329	$ 10,870,422	$ 10,883,519	$ 11,302,164	$ 11,600,988	$ 12,112,484	$ 12,551,467	$ 13,011,176	$ 13,492,694
Percentage increase	2.9%	5.2%	4.6%	1.2%	-3.9%	0.1%	3.8%	2.6%	4.4%	3.6%	3.7%	3.7%
Percent of General Fund	82.3%	80.1%	78.8%	81.3%	82.6%	79.7%	79.8%	80.4%	81.1%	81.4%	81.6%	81.7%
OTHER												
Amount	$ 2,181,179	$ 2,663,729	$ 3,004,123	$ 2,602,831	$ 2,296,757	$ 2,772,870	$ 2,867,495	$ 2,827,292	$ 2,817,667	$ 2,864,823	$ 2,939,602	$ 3,017,114
Percentage increase	-3.6%	22.1%	12.8%	-13.4%	-11.8%	20.7%	3.4%	-1.4%	-0.3%	1.7%	2.6%	2.6%
Percent of General Fund	17.7%	19.9%	21.2%	18.7%	17.4%	20.3%	20.2%	19.6%	18.9%	18.6%	18.4%	18.3%
GENERAL FUND TOTAL*												
Amount	$ 12,351,058	$ 13,361,565	$ 14,190,559	$ 13,919,160	$ 13,167,179	$ 13,656,389	$ 14,169,659	$ 14,428,280	$ 14,930,151	$ 15,416,290	$ 15,950,778	$ 16,509,808
Percentage increase	1.71%	8.18%	6.20%	-1.91%	-5.40%	3.72%	3.76%	1.83%	3.48%	3.26%	3.47%	3.50%

*Net of reserve Transfers
** Severance Pay Reclassified as Benefit

2015-2016 thru 2019-2020 Out forecast

DANIEL L. WILSON
CHIEF FINANCIAL OFFICER
10/14/2015

KIRTLAND LOCAL SCHOOL DISTRICT
FOOD SERVICE SUBSIDY SUMMARY
2006-2007 THROUGH 2019-2020

FISCAL YEAR	GENERAL FUND SUBSIDY
2006-2007	$ 30,000
2007-2008	$ -
2008-2009	$ 40,100
2009-2010	$ 25,000
2010-2011	$ -
2011-2012	$ 40,000
2012-2013	$ 25,000
2013-2014	$ 50,000
2014-2015	$ 81,630
2015-2016	$ 20,000
2016-2017	$ 20,000
2017-2018	$ 20,000
2018-2019	$ 20,000
2019-2020	$ 20,000

PROJECTION SUMMARY

All the individual assumptions presented were based upon the best information available including the most current tax valuation information, the most current information on State funding, the most current information on Federal funding, and the most current economic information.

The General Fund Income Forecast clearly shows our inability to offset inflationary and regulatory pressures. Fortunately we have been able to accumulate reserves that will provide us with balanced budgets.

On the expense side, we are faced with the pressures of increasing inflation, increased energy spending and projected increases in health care insurance.

The following page contains the General Fund Projection Summary based upon the information developed from the various income and expense assumptions presented. This represents the cost of continuing current programming levels.

	May 2015 Updated Forecast Ending Balance Net Reserves	October 2015 Forecast Ending Balance Net Reserves	
2015-2016	$5,246,444	$4,943,000	$(303,444)
2016-2017	$4,776,766	$4,441,920	$(334,846)
2017-2018	$3,828,580	$3,454,701	$(373,879)
2018-2019	$2,114,152	$1,932,994	$(181,158)
2019-2020	-	$(147,743)	

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION

GENERAL FUND SUMMARY

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
BEGINNING BALANCE	$ 5,259,982	$ 5,465,396	$ 5,965,453	$ 4,823,735	$ 4,943,000	$ 4,441,920	$ 3,454,701	$ 1,932,994
INCOME	$ 13,372,593	$ 14,361,861	$ 14,632,834	$ 14,547,545	$ 14,429,071	$ 14,429,071	$ 14,429,071	$ 14,429,071
EXPENSES	$ 13,167,179	$ 13,656,389	$ 14,169,659	$ 14,428,280	$ 14,930,151	$ 15,416,290	$ 15,950,778	$ 16,509,808
TRANSFER TO BUDGET RESERVI	$ -	$ 205,415	$ 486,585	$ -	$ -	$ -	$ -	$ -
TRANSFER TO CAPITAL RESERV	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -
	$ 5,465,396	$ 5,965,453	$ 4,942,043	$ 4,943,000	$ 4,441,920	$ 3,454,701	$ 1,932,994	$ (147,743)
RESERVE FOR ENCUMBRANCES			118,308					
			4,823,735					

OCTOBER 26, 2015 FORECAST

KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION

GENERAL FUND SUMMARY

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET
BEGINNING BALANCE	$ 5,259,982	$ 5,465,396	$ 5,965,453	$ 4,823,735
INCOME	$ 13,372,593	$ 14,361,861	$ 14,632,834	$ 14,547,545
EXPENSES	$ 13,167,179	$ 13,656,389	$ 14,169,659	$ 14,428,280
TRANSFER TO BUDGET RESERVE	$ -	$ 205,415	$ 486,585	$ -
TRANSFER TO CAPITAL RESERVE	$ -	$ -	$ 1,000,000	$ -
8	$ 5,465,396	$ 5,965,453	$ 4,942,043	$ 4,943,000
RESERVE FOR ENCUMBRANCES			118,308	
			4,823,735	

SEPTEMBER 28, 2015 BUDGET

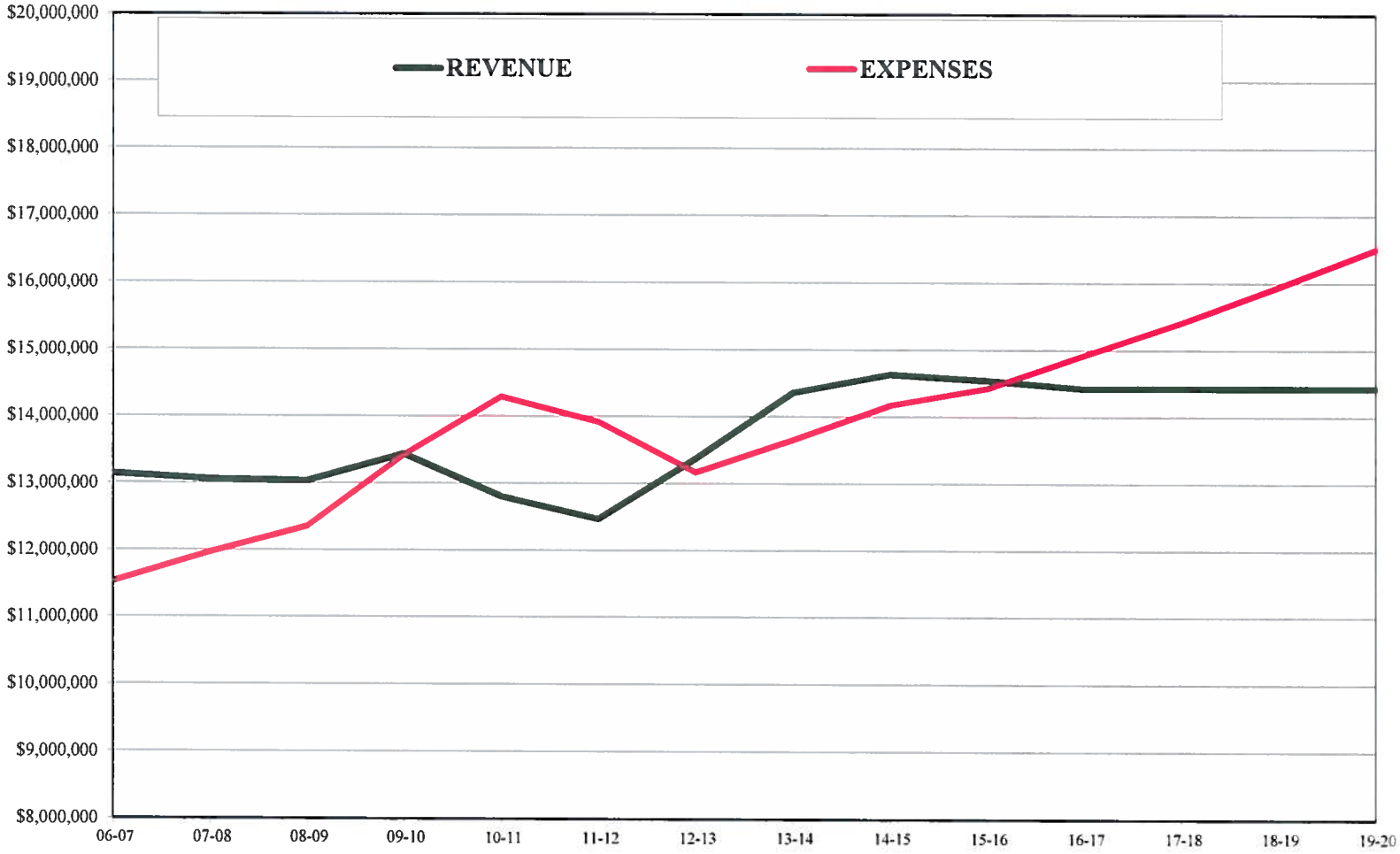
KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION

GENERAL FUND SUMMARY

	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 FORECAST	2015-2016 FORECAST	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST
BEGINNING BALANCE	$ 5,259,982	$ 5,465,396	$ 5,965,453	$ 5,131,927	$ 5,246,444	$ 4,776,766	$ 3,828,580
				$ 288,611	$ 160,000	$ 160,000	$ 160,000
INCOME	$ 13,372,593	$ 14,361,861	$ 14,566,438	$ 14,176,523	$ 14,176,523	$ 13,081,823	$ 11,723,523
						$ 1,095,000	$ 2,190,000
EXPENSES	$ 13,167,179	$ 13,656,389	$ 13,963,379	$ 14,350,617	$ 14,806,201	$ 15,285,009	$ 15,787,951
TRANSFER TO BUDGET RESERVE	$ -	$ 205,415	$ 486,585	$ -	$ -	$ -	$ -
TRANSFER TO CAPITAL RESERVE	$ -	$ -	$ 800,000	$ -	$ -	$ -	$ -
	$ 5,465,396	$ 5,965,453	$ 5,281,927	$ 5,246,444	$ 4,776,766	$ 3,828,580	$ 2,114,152
RESERVE FOR ENCUMBRANCES			150,000				
			5,131,927				

MAY 26, 2015 FORECAST

KIRTLAND LOCAL SCHOOL DISTRICT
OCTOBER 26, 2015



KIRTLAND LOCAL SCHOOL DISTRICT BOARD OF EDUCATION

GENERAL FUND SUMMARY

NET OF RESERVES

	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 BUDGET	2016-2017 FORECAST	2017-2018 FORECAST	2018-2019 FORECAST	2019-2020 FORECAST
CURRENT INCOME	$ 12,469,253	$ 13,372,592	$ 14,361,861	$ 14,632,834	$ 14,547,545	$ 14,429,071	$ 14,429,071	$ 14,429,071	$ 14,429,071
CURRENT EXPENSES	$ 13,919,160	$ 13,167,177	$ 13,656,389	$ 14,169,659	$ 14,428,280	$ 14,930,151	$ 15,416,290	$ 15,950,778	$ 16,509,808
SURPLUS / DEFICIT	$ (1,449,907)	$ 205,415	$ 705,472	$ 463,175	$ 119,265	$ (501,080)	$ (987,219)	$ (1,521,707)	$ (2,080,737)

DANIEL L. WILSON
TREASURER

KIRTLAND LOCAL SCHOOL DISTRICT
OPERATING AND CAPITAL RESERVE FUND SUMMARY
2007-2008 THROUGH 2018-2019

	BUDGET RESERVE			CAPITAL RESERVE		
FISCAL YEAR	DEPOSITS	WITHDRAWALS	BALANCE	DEPOSITS	WITHDRAWALS	BALANCE
2006-2007	$ 180,000		$ 180,000			
2007-2008			$ 180,000			
2008-2009			$ 180,000			
2009-2010	$ 35,400		$ 215,400			
2010-2011			$ 215,400			
2011-2012			$ 215,400			
2012-2013			$ 215,400			
2013-2014	$ 205,415		$ 420,815			
2014-2015	$ 486,585		$ 907,400	$ 1,000,000	$ 312,352	$ 687,648
2015-2016			$ 907,400		$ 160,000	$ 527,648
2016-2017			$ 907,400		$ 160,000	$ 367,648
2017-2018			$ 907,400		$ 160,000	$ 207,648
2018-2019			$ 907,400		$ 160,000	$ 47,648
2019-2020			$ 907,400		47648	$ -

2015-2016 thru 2019-2020 Oct forecast

DANIEL L. WILSON
TREASURER

KIRTLAND LOCAL SCHOOLS

2015-2016 BUDGET

DAILY COST TO EDUCATE A STUDENT

Kirtland Five Year Forecast for Fiscal Year 2015

District Type: Local
IRN: 047878
County: Lake
Date Submitted: 5/29/2015 Date Processed: 5/30/2015

	Actual			Forecasted				
Line	**2012**	**2013**	**2014**	**2015**	**2016**	**2017**	**2018**	**2019**
1.010 General Property (Real Estate)	9,183,815	9,995,600	10,740,050	10,723,409	10,714,630	10,714,630	9,751,330	8,524,630
1.020 Tangible Personal Property Tax	657,746	761,565	843,991	937,524	850,807	850,807	850,807	850,807
1.035 Unrestricted Grants-in-Aid	1,022,798	911,292	886,572	869,755	900,000	900,000	900,000	900,000
1.040 Restricted Grants-in-Aid	23,798							
1.050 Property Tax Allocation	1,362,377	1,476,135	1,544,026	1,492,280	1,461,086	1,461,086	1,329,686	1,198,086
1.060 All Other Operating Revenue	218,720	204,324	245,464	448,832	225,000	225,000	225,000	225,000
1.070 Total Revenue	12,469,254	13,348,916	14,260,103	14,471,800	14,151,523	14,151,523	13,056,823	11,698,523
2.060 All Other Financial Sources		23,677	101,757	94,638	25,000	25,000	25,000	25,000
2.070 Total Other Financing Sources		23,677	101,757	94,638	25,000	25,000	25,000	25,000
2.080 Total Revenues and Other Financing Sources	12,469,254	13,372,593	14,361,860	14,566,438	14,176,523	14,176,523	13,081,823	11,723,523
3.010 Personnel Services	8,323,789	7,980,926	8,054,428	8,439,387	8,777,152	9,063,355	9,359,541	9,666,071
3.020 Employees' Retirement/Insurance Benefits	2,992,540	2,889,496	2,829,091	2,836,424	2,912,812	3,041,484	3,182,554	3,336,554
3.030 Purchased Services	1,608,273	1,464,228	1,838,162	1,723,226	1,702,860	1,736,917	1,771,655	1,807,088
3.040 Supplies and Materials	418,040	444,316	430,567	507,106	534,290	539,633	545,029	550,479
3.050 Capital Outlay	104,821	50,319	219,946	144,842	176,043	177,803	179,581	181,377
4.300 Other Objects	243,063	248,615	234,195	207,619	227,460	232,009	236,649	241,382
4.500 Total Expenditures	13,690,526	13,077,900	13,606,389	13,858,604	14,330,617	14,791,201	15,275,009	15,782,951
5.010 Operational Transfers - Out	228,634	80,410	50,000	96,563	20,000	15,000	10,000	5,000
5.030 All Other Financing Uses		8,869		8,213				
5.040 Total Other Financing Uses	228,634	89,279	50,000	104,776	20,000	15,000	10,000	5,000
5.050 Total Expenditure and Other Financing Uses	13,919,160	13,167,179	13,656,389	13,963,380	14,350,617	14,806,201	15,285,009	15,787,951
6.010 Excess Rev & Oth Financing Sources over(under) Exp & Oth Financing	(1,449,906)	205,417	705,471	603,058	(174,094)	(629,678)	(2,203,196)	(4,064,428)
7.010 Beginning Cash Balance	6,925,289	5,475,383	5,680,800	6,386,271	6,989,329	6,815,235	6,185,557	3,982,361
7.020 Ending Cash Balance	5,475,383	5,680,800	6,386,271	6,989,329	6,815,235	6,185,557	3,982,361	(82,067)
8.010 Outstanding Encumbrances	123,907	146,446	205,162	150,000	150,000	150,000	150,000	150,000
9.020 Capital Improvements				800,000	640,000	480,000	320,000	160,000
9.030 Budget Reserve	215,400	215,400	420,815	907,400	778,789	778,789	778,789	778,789
9.080 Total Reservations	215,400	215,400	420,815	1,707,400	1,418,789	1,258,789	1,098,789	938,789
10.010 Fund Balance June 30 for Certification of Appropriations	5,136,076	5,318,954	5,760,294	5,131,929	5,246,446	4,776,768	2,733,572	(1,170,856)
11.020 Property Tax - Renewal or Replacement							1,095,000	2,190,000
11.300 Cumulative Balance of Replacement/Renewal Levies							1,095,000	3,285,000
12.010 Fund Bal June 30 for Cert of Contracts,Salary Sched,Oth Obligations	5,136,076	5,318,954	5,760,294	5,131,929	5,246,446	4,776,768	3,828,572	2,114,144
15.010 Unreserved Fund Balance June 30	5,136,076	5,318,954	5,760,294	5,131,929	5,246,446	4,776,768	3,828,572	2,114,144

Notes to the Five Year Forecast

Please Visit the Ohio Department of Education website at -
ftp://ftp.ode.state.oh.us/geodoc/5-yrForecast

Kirtland Local Schools

Lake

Schedule of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Years Ended June 30, 2013, 2014 and 2015 Actual;
Forecasted Fiscal Years Ending June 30, 2016 Through 2020

		Actual				Forecasted				
		Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Average Change	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
	Revenues									
1.010	General Property Tax (Real Estate)	$9,995,600	$10,740,050	$10,723,409	3.6%	$10,672,072	$10,672,072	$10,672,072	$10,672,072	$10,672,072
1.020	Tangible Personal Property Tax	761,565	843,991	937,524	11.0%	872,357	872,357	872,357	872,357	872,357
1.030	Income Tax									
1.035	Unrestricted State Grants-in-Aid	931,835	948,234	942,771	0.6%	942,771	942,771	942,771	942,771	942,771
1.040	Restricted State Grants-in-Aid	3,247	4,077	218,871	2647.0%	95,341	93,718	93,718	93,718	93,718
1.045	Restricted Federal Grants-in-Aid - SFSF									
1.050	Property Tax Allocation	1,472,888	1,544,026	1,493,526	0.8%	1,589,165	1,589,165	1,589,165	1,589,165	1,589,165
1.060	All Other Revenues	207,458	281,482	316,732	24.1%	260,713	258,988	258,988	258,988	258,988
1.070	*Total Revenues*	13,372,593	14,361,860	14,632,833	4.6%	14,432,419	14,429,071	14,429,071	14,429,071	14,429,071
	Other Financing Sources									
2.010	Proceeds from Sale of Notes									
2.020	State Emergency Loans and Advancements (Approved)									
2.040	Operating Transfers-In									
2.050	Advances-In					115,126				
2.060	All Other Financing Sources									
2.070	*Total Other Financing Sources*					115,126				
2.080	*Total Revenues and Other Financing Sources*	13,372,593	14,361,880	14,632,833	4.6%	14,547,545	14,429,071	14,429,071	14,429,071	14,429,071
	Expenditures									
3.010	Personal Services	7,980,926	8,054,428	8,464,647	3.0%	8,586,529	8,790,910	9,041,000	9,298,628	9,564,029
3.020	Employees' Retirement/Insurance Benefits	2,889,496	2,829,091	2,837,517	-0.9%	3,014,459	3,321,574	3,510,467	3,712,548	3,928,665
3.030	Purchased Services	1,464,228	1,838,162	1,816,559	12.2%	1,846,555	1,906,545	1,937,998	1,996,596	2,057,433
3.040	Supplies and Materials	444,316	430,567	466,718	2.7%	505,187	479,595	491,866	504,548	517,654
3.050	Capital Outlay	50,319	219,946	110,201	143.6%	171,420	142,647	143,902	145,180	146,483
3.060	Intergovernmental									
	Debt Service:									
4.010	Principal-All (Historical Only)									
4.020	Principal-Notes									
4.030	Principal-State Loans									
4.040	Principal-State Advancements									
4.050	Principal-HB 264 Loans									
4.055	Principal-Other									
4.060	Interest and Fiscal Charges									
4.300	Other Objects	248,615	234,195	252,559	1.0%	284,130	268,880	271,057	273,278	275,544
4.500	*Total Expenditures*	13,077,900	13,606,389	13,948,201	3.3%	14,408,280	14,910,151	15,396,290	15,930,778	16,489,808
	Other Financing Uses									
5.010	Operating Transfers-Out	80,410	50,000	106,332	37.4%	20,000	20,000	20,000	20,000	20,000
5.020	Advances-Out			115,124						
5.030	All Other Financing Uses	8,869		312,352		160,000	160,000	160,000	160,000	47,648
5.040	*Total Other Financing Uses*	89,279	50,000	533,808	461.8%	180,000	180,000	180,000	180,000	67,648
5.050	*Total Expenditures and Other Financing Uses*	13,167,179	13,656,389	14,482,009	4.9%	14,588,280	15,090,151	15,576,290	16,110,778	16,557,456
6.010	*Excess of Revenues and Other Financing Sources over (under) Expenditures and Other Financing Uses*	205,414	705,471	150,824	82.4%	40,735-	661,080-	1,147,219-	1,681,707-	2,128,385-
7.010	Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies	5,475,386	5,680,800	6,386,271	8.1%	6,537,095	6,496,360	5,835,280	4,688,061	3,006,354
7.020	*Cash Balance June 30*	5,680,800	6,386,271	6,537,095	7.4%	6,496,360	5,835,280	4,688,061	3,006,354	877,969
8.010	*Estimated Encumbrances June 30*	146,446	205,162	118,312	-1.1%	118,312	118,312	118,312	118,312	118,312
	Reservation of Fund Balance									
9.010	Textbooks and Instructional Materials									
9.020	Capital Improvements			687,648		527,648	367,648	207,648	47,648	
9.030	Budget Reserve	215,400	420,815	907,400	105.5%	907,400	907,400	907,400	907,400	907,400
9.040	DPIA									
9.045	Fiscal Stabilization									
9.050	Debt Service									
9.060	Property Tax Advances									
9.070	Bus Purchases									
9.080	*Subtotal*	215,400	420,815	1,595,048	187.2%	1,435,048	1,275,048	1,115,048	955,048	907,400
10.010	*Fund Balance June 30 for Certification of Appropriations*	5,318,954	5,760,294	4,823,735	-4.0%	4,943,000	4,441,920	3,454,701	1,932,994	147,743-
	Revenue from Replacement/Renewal Levies									
11.010	Income Tax - Renewal									
11.020	Property Tax - Renewal or Replacement									
11.300	Cumulative Balance of Replacement/Renewal Levies									
12.010	*Fund Balance June 30 for Certification of Contracts, Salary Schedules and Other Obligations*	5,318,954	5,760,294	4,823,735	-4.0%	4,943,000	4,441,920	3,454,701	1,932,994	147,743-
	Revenue from New Levies									
13.010	Income Tax - New									
13.020	Property Tax - New									
13.030	Cumulative Balance of New Levies									
14.010	Revenue from Future State Advancements									
15.010	*Unreserved Fund Balance June 30*	5,318,954	5,760,294	4,823,735	-4.0%	4,943,000	4,441,920	3,454,701	1,932,994	147,743-
	ADM Forecasts									
20.010	Kindergarten - October Count	70	70	74	2.9%	74	74	74	74	74
20.015	Grades 1-12 - October Count	1,120	1,118	1,144	1.1%	1164	1164	1164	1164	1164
	State Fiscal Stabilization Funds									
21.010	Personal Services SFSF									
21.020	Employees Retirement/Insurance Benefits SFSF									
21.030	Purchased Services SFSF									
21.040	Supplies and Materials SFSF									
21.050	Capital Outlay SFSF									
21.060	*Total Expenditures - SFSF*									

Please visit the Ohio Department of Education website at ftp://ftp.ode.state.oh.us/geodoc/5-yrForecast/
Includes: General fund, Emergency Levy fund, DPIA fund, Textbook fund and any portion of Debt Service fund related to General fund debt

KIRTLAND LOCAL SCHOOL DISTRICT
KIRTLAND, OHIO

RESOLUTION _____

ADOPTION OF FISCAL FORECAST FOR 2015-2016 THROUGH 2019-2020

WHEREAS, the Kirtland Local School District Board of Education has committed itself to long range fiscal planning; and

WHEREAS, the previously adopted Fiscal Forecast has been updated to include updated data for current fiscal year 2015-2016 and updated data for projected fiscal year 2016-2017 through 2019-2020; and

WHEREAS, the Kirtland Local School District Board of Education adopted the 2015-2016 budget on September 28, 2015;

NOW, THEREFORE BE IT RESOLVED, that in accordance with H.B. 412, the Board of Education adopt the Fiscal Forecast for 2015-2016 through 2019-2020 fiscal years;

BE IT FURTHER RESOLVED, that the Chief Financial Officer be authorized and directed to file this resolution, the Updated Budget Estimate and Fiscal Projections and the written assumption with the Ohio Department of Education before the October 31, 2015 filing deadline.

ADOPTED: October 26, 2015

ATTEST: _____ _____
Treasurer President